Intergovernmental, International and Aboriginal Relations

BUSINESS PLAN 2012-15

ACCOUNTABILITY STATEMENT

This business plan was prepared under my direction, taking into consideration the government's policy decisions as of January 19, 2012.

original signed by

Cal Dallas, Minister
January 19, 2012

THE MINISTRY

The ministry consists of the Department of Intergovernmental, International and Aboriginal Relations. Within the department's budget, funding is provided for the following agencies, which are accountable to the minister: the Francophone Secretariat, which supports government and Francophone organizations, communities and individuals, and the Métis Settlements Appeal Tribunal and the Office of the Métis Settlements Ombudsman, which are established by Alberta's *Métis Settlements Act*.

The ministry's mission is to lead government-wide policies, strategies and partnerships with other Canadian and foreign governments, Aboriginal governments and organizations, as well as industry, to capitalize on Alberta's regional, national and global relationships and opportunities, and to support strong and vibrant Aboriginal communities and people. Its core business is intergovernmental, international and Aboriginal relationships, policies and initiatives.

A more detailed description of Intergovernmental, International and Aboriginal Relations and its programs and initiatives can be found at www.iiar.alberta.ca.

This business plan is aligned with the government's goals and supports the government's core businesses as set out in the *Government of Alberta Strategic Plan*.

GOALS, PRIORITY INITIATIVES AND PERFORMANCE MEASURES

As a result of the ministry's review of its goals, environment, opportunities and challenges, a number of priority initiatives have been identified. Minister's mandate items are identified with a ✓.

Goal One: Alberta is a leader in advancing coordinated economic and intergovernmental relationships

The ministry leads the coordination of Alberta's policies and activities as they relate to other governments within Canada and internationally. It works towards developing cooperative approaches on issues of mutual importance with its partners, clients and the Francophone community to address challenges and enhance opportunities. Through its network of international offices, the ministry helps Alberta businesses, educators, researchers and cultural promoters connect with their counterparts around the world. The ministry also coordinates Alberta's participation and leadership within the Canadian federation to ensure that the federal system continues to serve the evolving needs of Albertans and Canadians.

Priority Initiatives:

✓ 1.1 Implement *Alberta's International Strategy*, including the negotiation of "externships" – competitive placements for talented Albertans in international organizations, foundations, multilateral institutions and the private sector.

1.2 Engage in strategic advocacy activities with decision-makers within Canada and internationally to demonstrate that Alberta is a secure, reliable and responsible energy provider.

1.3 Support the implementation of the *Asia Advisory Council Act*.

1.4 Provide policy advice, strategic analysis and support to the Premier and other elected officials, to advance Alberta's position at major international and intergovernmental meetings.

1.5 Foster ongoing collaboration between Government of Alberta and Francophone organizations, communities and individuals to support further development of their capacity to participate in, and contribute to, Alberta society.

1.6 Implement and expand the New West Partnership with British Columbia and Saskatchewan.

1.7 Work with the Government of Canada to maximize the use of the immigration system to contribute to the building and strengthening of Alberta's labour force.

1.8 In collaboration with other ministries, ensure a coordinated and consistent approach to key intergovernmental objectives and to intergovernmental agreements.

Performance Measures	Last Actual 2010-11	Target 2012-13	Target 2013-14	Target 2014-15
1.a Percentage of clients satisfied with services to coordinate and advance Alberta's interests	88%	89%	90%	91%
1.b Percentage of clients satisfied with services to build strategic and economic relationships	93%	94%	95%	95%

Goal Two: Albertans secure greater access to Canadian and global markets, including coordinated trade promotion and investment attraction activities

The ministry, with the support of its network of international offices, leads initiatives to promote the export of value-added products and professional services to target markets. It also promotes investment attraction to facilitate the growth, diversification and competitiveness of Alberta's economy. The ministry also enhances opportunities for Albertans through the negotiation, implementation and ongoing management of trade agreements that promote the free flow of goods, services, people and investment within Canada and internationally.

Priority Initiatives:

✓ 2.1 Work with the Ministers of Agriculture and Rural Development, Energy and Sustainable Resource Development to expand market access, attract investment and make Alberta a preferred global supplier of agricultural, energy and forestry products and services.

2.2 Lead the negotiations and implementation of national, regional and international agreements.

2.3 Represent Alberta's interests in disputes that promote liberalization of trade, investment and labour mobility.

2.4 Expand and enhance trade opportunities through the New West Partnership.

Performance Measures	Last Actual 2010-11	Target 2012-13	Target 2013-14	Target 2014-15
2.a Percentage of clients satisfied with services to compete in global markets and within Canada	87%	88%	89%	90%
2.b Percentage of clients satisfied with the services of international offices (biennial survey)	77%	88%	n/a	88%

Goal Three: Aboriginal communities and people fully participate in Alberta's economy and society

The ministry provides leadership on Aboriginal policy and oversees agreements between the Government of Alberta and Aboriginal governments and organizations. By building relationships with and providing advice, guidance and specialized knowledge to other ministries, governments, industry and other partners/stakeholders, the ministry

strengthens governance, economic and social opportunities for Aboriginal people in Alberta. The ministry also administers Alberta's Métis Settlements legislation and associated governance entities, and the First Nations Development Fund.

Priority Initiatives:

- ✓ 3.1 Continue to strengthen relationships with Aboriginal communities and people, including those related to land management and resource development.
- 3.2 Lead the Government of Alberta in the implementation of the Protocol Agreement on Government to Government Relations to build effective relationships with First Nations.
- 3.3 Work with the Métis Settlements General Council to conclude long-term governance and funding arrangements focused on effective governance, enhanced accountability and sustainability.
- 3.4 Through the Alberta/Métis Nation of Alberta Association (MNAA) Framework Agreement, work with the MNAA and provincial ministries towards increasing the economic opportunities and enhancing community and individual well-being of Métis people.
- 3.5 Administer the First Nations Development Fund to support economic, social and community development projects.
- 3.6 Support improved outcomes for urban Aboriginal people through policy development and collaboration with other ministries, Aboriginal organizations, other governments and private and non-profit sector partners.
- 3.7 Strengthen strategic partnerships with Aboriginal organizations, governments, industry and others to improve Aboriginal education outcomes and increase participation in the workforce and economy.

Performance Measure	Last Actual 2010-11	Target 2012-13	Target 2013-14	Target 2014-15
3.a Number of Aboriginal strategic economic development initiatives, partnerships and capacity building projects	34	34	34	34

Goal Four: Alberta's coordinated approach to Aboriginal consultation and land claims enhances resource development certainty

The ministry leads the inter-departmental development and implementation of the Government of Alberta's First Nations Consultation Policy on Land Management and Resource Development and advises other ministries that are developing policies, initiatives, legislation and regulations that affect Aboriginal communities and their rights. The ministry supports First Nations' capacity to participate in land management and resource development consultation and develops tools to make consultation more effective for all parties. The ministry also coordinates Alberta's participation in settling treaty land entitlement claims.

Priority Initiatives:

- 4.1 Develop and implement strategies to strengthen relationships with Aboriginal communities and people related to land management and resource development.
- 4.2 Lead the development and implementation of Alberta Aboriginal policy initiatives related to consultation, land management and resource development to increase the effectiveness of Aboriginal consultation processes.
- 4.3 Coordinate the implementation of Alberta's consultation initiative by leading government initiatives and strategies in cooperation with First Nations, other ministries, industry and other levels of government.
- 4.4 Strengthen consultation capacity building by facilitating First Nations, industry and government participation in consultation processes through Alberta's First Nations Consultation Capacity Investment Program.

4.5 Work with provincial ministries, the federal government and First Nations towards resolution of land-related negotiations, in particular treaty land entitlement claims for which Alberta has an obligation under the Natural Resources Transfer Agreement.

Performance Measure	Last Actual 2010-11	Target 2012-13	Target 2013-14	Target 2014-15
4.a Number of First Nations with a single point of contact for consultation	46	46	46	46

STATEMENT OF OPERATIONS
Consolidated on a Fiscal Plan Basis

(thousands of dollars)	Comparable					
	2010-11 Actual	2011-12 Budget	2011-12 Forecast	2012-13 Estimate	2013-14 Target	2014-15 Target
REVENUE						
Transfers from Government of Canada	650	650	650	650	650	650
Other Revenue	1,123	40	410	240	215	215
Total Revenue	1,773	690	1,060	890	865	865
EXPENSE						
Program						
Ministry Support Services	7,800	8,525	8,478	9,110	9,407	9,507
Intergovernmental Relations	3,891	4,860	4,535	6,718	6,593	6,593
International Relations	14,155	15,138	15,333	24,201	24,705	24,705
Francophone Secretariat	1,177	1,161	1,161	1,311	1,228	1,228
First Nations and Métis Relations	17,053	13,430	13,430	14,989	14,396	14,296
First Nations Development Fund	103,765	115,500	118,000	120,000	121,000	121,500
Métis Settlements Ombudsman	1,174	764	764	783	783	783
Métis Settlements Appeal Tribunal	1,084	1,119	1,119	1,197	1,197	1,197
Consultation and Land Claims	10,349	10,312	10,312	11,250	11,250	11,250
Policy and Planning	954	1,071	1,071	1,167	1,167	1,167
Land and Legal Settlement	41,040	-	-	-	-	-
Total Expense	202,442	171,880	174,203	190,726	191,726	192,226
Net Operating Result	(200,669)	(171,190)	(173,143)	(189,836)	(190,861)	(191,361)
CAPITAL INVESTMENT BY PROGRAM						
Ministry Support Services	-	50	50	50	50	50
Total	-	50	50	50	50	50